# **Finance and Resources Committee**

# 10.00am, Thursday, 16 August 2018

# **Capital Monitoring 2017/18 – Outturn and Receipts**

| Item number         | 7.3 |  |  |
|---------------------|-----|--|--|
| Report number       |     |  |  |
| Executive/routine   |     |  |  |
| Wards               |     |  |  |
| Council Commitments |     |  |  |

## **Executive summary**

The final General Fund outturn shows that in 2017/18, the Council required an advance from the Loans Fund of £14.516m. This funded capital investment of £145.462m after receipt of grants of £102.233m and capital income, net of transfer to the Capital Fund, of £28.713m. This position is subject to the external audit process which will be completed in September 2018.

The current approved Capital Investment Programme (CIP) 2018-2023 projects an over programming position over the five-year period of £15.0m.

The final Housing Revenue Account (HRA) capital investment programme shows that in 2017/18, the HRA required a prudential borrowing advance from the Loans Fund of  $\pounds$ 35.078m. This funded capital investment of  $\pounds$ 72.816m after the receipt of grants of  $\pounds$ 5.050m and other capital income of  $\pounds$ 32.688m.



# Capital Monitoring 2017/18 – Outturn and Receipts

# 1. Recommendations

- 1.1 Members of the Finance and Resources Committee are requested to:
  - 1.1.1 Note the 2017/18 final unaudited capital positions on the General Fund and Housing Revenue Account (HRA);
  - 1.1.2 Note that budgets for lending to Edinburgh Living from 2019-20 onwards are based on the pipeline of development and will be subject to annual approval from Finance and Resources Committee and Council;
  - 1.1.3 Approve the revised Capital Investment Programme for 2018-2023; and
  - 1.1.4 Refer the report to the Governance, Risk and Best Value Committee as part of its work-plan.

## 2. Background

2.1 This report presents the final outturn on the Council's Capital Programme for 2017/18, including details of capital receipts and slippage / acceleration on projects within the Capital Investment Programme.

## 3. Main report

3.1 The outturn position is detailed in Appendix 1 and summarised in the table below.

|  | Final<br>Outturn<br>Variance<br>£000 | Outturn<br>Variance<br>at Month<br>Nine<br>£000 | Movement<br>from<br>Month<br>Nine<br>£000 |
|--|--------------------------------------|---|---|
| Net (slippage) / acceleration in gross expenditure   | (15,061)                             | (28,058)  | 12,997                                    |
| Net (surplus) / deficit in capital receipts and grant income                               | 9,664                                | 16,604  | (6,940)                                   |
| Net (slippage) / acceleration in Capital<br>receipts income transferred to Capital<br>Fund | 5                                    | (809)   | 814                                       |
| Net increase / (decrease) in capital<br>advance requirement                                | (5,392)                              | (12,263)  | 6,871                                     |

- 3.2 As presented in the table at 3.1 above, the final outturn reports £15.061m slippage on gross expenditure on projects, compared to estimated slippage of £28.058m at month nine. Net capital receipts and grant income were less than the budgeted level by £9.664m which was an improvement on the position projected at month nine (slippage £16.604m).
- 3.3 The drawdown of government grants for specific projects totalling £2.428m, including the City Observatory and Broomhouse Community Hub were delayed in line with the delays of delivery and expenditure on the projects which is noted in Appendix 2.
- 3.4 The net effect of the variances presented in table 3.1 above, is a decrease of £5.392m in the amount that the Council requires to borrow corporately to support its capital programme relative to budget assumptions.
- 3.5 Explanations for significant slippage and accelerations in year are included in Appendix 2. Where applicable, variances on individual projects have been categorised and summarised to provide further analysis of the net slippage position.
- 3.6 The 2017/18 budget was realigned in respect of the changes in the delivery expectations of projects reported at the month 9 position and the impact included in the Capital Investment Programme 2018-2023 approved by Council in February 2018.
- 3.7 Slippage in the delivery of capital projects can be as a result of various factors. Delays in securing confirmation or the unavailability of external funding to deliver individual projects and programmes remains a factor in the ability of the Council to take these forward within the originally planned timescales. In 2017/18 this impacted the early years' improvement project with the full extent of funding not being announced by the Scottish Government until May 2018 and the requirement to review the scope of a number of smaller projects.
- 3.8 The on-going transformation programme of the Council can also impact on revisions to the scope or delivery mechanism of projects, including the depots rationalisation programme in 2017/18. The ICT contract with CGI originally assumed a payment at the start of the contract for capital assets. However, changes in the delivery model has resulted in payments being instead aligned with milestone delivery targets.
- 3.9 The Council has identified challenges within service resources to design infrastructure projects which were reported to Transportation and Environment Committee on 1 March 2018 along with the actions being taken to mitigate them. This along with reported issues within the Planning and Building control service have impacted in the ability to deliver a number of projects.
- 3.10 The net slippage on gross expenditure represents a 9.38% variance against the revised budget which has increased compared to a 1.09% variance in the 2016/17 outturn position. The centralised capital monitoring team will continue

to work with service areas to tackle optimism bias within the programme along with promoting delivery.

- 3.11 Members should note that in any given year, variance against budget will occur due to delays or unforeseen circumstances outwith the control of the Council. The impact of this type of slippage has been minimised this year due to acceleration or better than anticipated progress elsewhere in this programme. However, the ability to minimise in future years is dependent on how 'shovel-ready' projects are to allow for acceleration in any given year.
- 3.12 The General Fund outturn shows that, in 2017/18, the Council was required to draw down advances from the Loans Fund of £14.516m. This position is subject to the external audit process which will be completed in September 2018.

## Capital receipts/grant income

- 3.13 A detailed list of capital receipts, including those ring-fenced for specific projects is shown in Appendix 3.
- 3.14 A total of £14.968m receipts income was generated from asset sales in 2017/18 compared to a budget of £25.468m. This deficit reflects receipts which are now expected to settle later than originally expected and that assets may now be transferred to the HRA rather than sold. Members should however note that the transfer of the sites to the HRA generates a debt transfer and as such reduces the overall capital financing requirement of the General Fund.
- 3.15 No sites were transferred to the HRA during 2017/18 and agreement on transfer dates, conditions and values on sites approved by Finance and Resources Committees are being progressed.

## Housing Revenue Account (HRA)

- 3.16 As can be seen in Appendix 4, the HRA outturn position reports gross expenditure of £72.816m compared to projected expenditure of £69.070m at month nine and budget of £78.004m.
- 3.17 Capital receipts and grant income of £37.738m were received, which is £2.726m in excess of the budget of £35.012m (£39.751m forecast at month nine).
- 3.18 The HRA required a prudential borrowing advance from the Loans Fund of £35.078m.
- 3.19 The slippage position was mainly in the house building programme caused by delays in securing statutory consents.
- 3.20 Explanations for significant slippage and accelerations in year are included in Appendix 5. Where applicable, variances on individual projects have been categorised and summarised to provide further analysis of the net slippage position

## **Revised Capital Investment Programme 2018-2023**

3.21 The Capital Investment Programme (CIP) approved by Council in February 2018 was based on an interim budget which included net slippage and acceleration at month nine.

- 3.22 The remainder of slippage and acceleration since the month nine position has been carried forward in the capital programme. The revised CIP for 2018-2023, including actual net slippage from 2017/18 is shown in Appendix 6.
- 3.23 The CIP has been realigned and re-phased to ensure that individual project cash flows reflect the most up to date projections. The centralised capital monitoring team within Finance has worked closely with project managers to ensure that optimism bias has been avoided where possible. Project managers have been asked to consider risk issues such as adverse weather or other uncontrollable factors that can impact on delivery and to build this into budgeted cash flows.
- 3.24 Where block budgets exist, project managers have been asked to phase budgets according to the stage of individual projects within the block.

## Capital Budget Framework 2018-2023 update

- 3.25 Council approved the five-year capital programme for the period 2018-2023 in February 2018. At a general level, the ability to commit additional investment over and above that included in the current programme remains difficult due to:
  - Uncertainty over future level of General Capital Grant;
  - The large number of capital receipts underpinning the existing capital programme or earmarked to supplement planned repairs and maintenance through use of the Capital Fund and providing funding towards future LDP Infrastructure requirements;
- 3.26 The Revenue Budget Framework approved by Council in February 2018 included revenue provision to support the following capital investment:
  - Infrastructure £56m
  - Local Development Plan £35m
  - City Region Deal £21m, and
  - Asset Management Works £48.90m.
- 3.27 As part of the 2018-2023 CIP, Executive Directors identified their respective top priorities, highlighting unfunded pressures totalling around £450m and officer recommendations for the use of the resources identified in 3.24 above were approved by Council in February 2018.
- 3.28 In May 2018, the Scottish Government confirmed additional awards to the Council for Management Development Funding for 2018-2019 and a multi-year funding package for the delivery of the Expansion of Early Learning and Childcare in Scotland – Action Plan and have been included in the revised CIP.
- 3.29 The Management Development Funding specific grant for 2018-2019 has increased by £13.319m to £41.269m.
- 3.30 The Expansion of Early Learning and Childcare in Scotland Action Plan included capital funding for the City of Edinburgh Council of £39.480m over 4 years.

- 3.31 Figures for lending to Edinburgh Living LLP from 2019-20 onwards are based on the pipeline of development and will be subject to annual approval from Finance and Resources Committee and Council. The figures shown are therefore indicative.
- 3.32 Further work has identified that the Communal Bin upgrade project does not fully meet capital expenditure criteria. The project has been removed from the CIP but will still be delivered within the revenue service utilising resources from the Capital Fund which had previously been approved to support the CIP.
- 3.33 The level of General Capital Grant funding in 2018/19 at £49.405m is a reduction from the 2017/18 level of £53.696m.
- 3.34 As no firm allocations have been advised by the Scottish Government beyond this, an estimate of each year's General Capital Grant Settlement has been factored in for the periods 2019/20 to 2022/23 based on a prudent estimate of the possible Scotland-wide funding.
- 3.35 The Finance Settlement on 14 December 2017 confirmed that a deferred £10.264m allocation from 2016/17 will now be paid in 2019/20.
- 3.36 Current indications suggest that the next Scottish Government Finance Settlement will be announced in December 2018.
- 3.37 Any confirmed changes in grant funding will be considered by Members, taking cognisance of capital priorities as part of the 2019/20 budget framework process.

# 4. Measures of success

- 4.1 Completion of capital projects as budgeted for in the revised 2018/19 capital programme.
- 4.2 Identifying slippage at the earliest opportunity and accelerating projects where possible to ensure best use of available resources.

# 5. Financial impact

- 5.1 The final General Fund outturn shows that in 2017/18, the Council required an advance from the Loans Fund of £14.516m which funded capital investment of £145.462m after receipt of capital income and grants of £130.946m. This level of borrowing was £5.392m less than budgeted.
- 5.2 The final HRA capital outturn shows that in 2017/18, the HRA required prudential borrowing of £35.078m which funded capital investment of £72.816m after receipt of capital income and grants of £37.738m. This level of borrowing was £7.914m less than budgeted.

# 6. Risk, policy, compliance and governance impact

- 6.1 Significant budget virements have complied with relevant financial rules and regulations.
- 6.2 Capital monitoring and budget setting processes adopted ensure effective stewardship of resources. The processes applied aim to ensure projects are delivered on time and budget whilst fulfilling the financial criteria of value for money.
- 6.3 Monitoring of major capital projects including risk assessment is carried out by the Council's Strategy and Insight service.
- 6.4 The nature of capital projects means that there is an inherent risk of delays or unforeseen circumstances outwith the control of the Council.

## 7. Equalities impact

7.1 The Council's capital expenditure contributes to the delivery of the public sector equality duty to advance equality of opportunity and foster good relations e.g. enhancement works related to the Disability Discrimination Act, works on Children and Families establishments and capital expenditure on Council housing stock.

## 8. Sustainability impact

- 8.1 The impacts of the projects set out within the appendices of this report in relation to the three elements of the Climate Change (Scotland) Act 2009 Public Bodies Duties have been considered, and the outcomes are summarised below. Relevant Council sustainable development policies have been taken into account.
- 8.2 The proposals in this report will help achieve a sustainable Edinburgh because they are ensuring funding for key strategic projects that will enhance facilities and infrastructure in the city. A carbon impact assessment shall be carried out on each new project to achieve the most sustainable outcome for the city in each case.
- 8.3 The proposals in this report will increase the city's resilience to climate change impacts because they are securing funding for flood prevention projects.

# 9. Consultation and engagement

9.1 Consultation on the capital budget will be undertaken as part of the budget process.

# 10. Background reading/external references

- 10.1 <u>Capital Investment Programme 2018-19 2022-23</u> City of Edinburgh Council, 22 February 2018
- 10.2 <u>Capital Monitoring 2017-18 Month Nine Position</u> Finance and Resources Committee, 23 January 2018

# Stephen S. Moir

## Executive Director of Resources

Contact: Denise Pryde, Senior Accountant

E-mail: denise.pryde@edinburgh.gov.uk | Tel: 0131 469 3195

# 11. Appendices

- Appendix 1 Capital Monitoring 2017/18 Final Position General Fund
- Appendix 2 Slippage and Acceleration on General Fund Capital Projects 2017/18
- Appendix 3 Capital Receipts Schedule 2017/18
- Appendix 4– Capital Monitoring 2017/18 Final Position HRA
- Appendix 5 Slippage and Acceleration on HRA Capital Projects 2017/18
- Appendix 6 Revised Capital Investment Programme 2018-2023

### Capital Monitoring 2017/18

## General Fund Summary

### **Outturn Position - Unaudited**

|                                    | Revised   |             |         |         |          |         |
|------------------------------------|-----------|-------------|---------|---------|----------|---------|
|                                    | Budget at |             | Revised | Outturn |          |         |
|                                    | Period 9  | Adjustments | Budget  | 2017/18 | Vari     | ance    |
| Expenditure                        | £000      | £000        | £000    | £000    | £000     | %       |
| Communities and Families           | 41,831    | 1,070       | 42,901  | 35,989  | (6,912)  | -16.11% |
| Edinburgh IJB                      | 367       | 333         | 700     | 496     | (204)    | -29.14% |
| Place                              | 98,163    | 2,028       | 100,191 | 91,737  | (8,454)  | -8.44%  |
| Resources - Asset Management Works | 10,843    | 28          | 10,871  | 10,990  | 119      | 1.09%   |
| Resources - Other                  | 15,738    | (9,878)     | 5,860   | 3,503   | (2,357)  | -40.22% |
| Safer and Stronger Communities     | 1,125     | (1,125)     | -       | -       | -        | 0.00%   |
| Trams                              | -         |             | -       | 2,383   | 2,383    | n/a     |
| Council Wide Projects              | -         |             | -       | 364     | 364      | n/a     |
| Total Gross Expenditure            | 168,067   | (7,544)     | 160,523 | 145,462 | (15,061) | -9.38%  |

| Income   |         |         |         |         |          |         |
|--|---------|---------|---------|---------|----------|---------|
| Capital Receipts                               |         |         |         |         |          |         |
| General Services                               | 18,844  | 3,711   | 22,555  | 12,664  | (9,891)  | -43.85% |
| Ringfenced Asset Sales                         | 3,699   | (2,676) | 1,023   | 1,023   | -        | 0.00%   |
| Asset Sales to reduce Corporate borrowing      | 1,890   | -       | 1,890   | 1,281   | (609)    | -32.22% |
| Total Capital Receipts from Asset Sales        | 24,433  | 1,035   | 25,468  | 14,968  | (10,500) | -41.23% |
| Less additional receipt income to capital fund | (5,559) | 809     | (4,750) | (4,755) | (5)      | 0.11%   |
| Available Capital Receipts from Asset Sales    |         |         |         |         |          |         |
| Developer and other Contributions              | 8,756   | 6,539   | 15,295  | 18,491  | 3,196    | 20.90%  |
| Capital Grants Unapplied Account drawdown      | 9       | -       | 9       | 9       | -        | 0.00%   |
| Total Capital Receipts                         | 27,639  | 8,383   | 36,022  | 28,713  | (7,309)  | -20.29% |
| Grants   |         |         |         |         |          |         |
| Scottish Government General Capital Grant      | 53,708  | -       | 53,708  | 53,696  | (12)     | -0.02%  |
| Management Development Funding                 | 29,115  | 11,578  | 40,693  | 40,693  | -        | 0.00%   |
| Early Years and Childcare - Expansion          | 2,504   | -       | 2,504   | 2,584   | 80       | 3.19%   |
| Other Specific Government Grants               | 6,702   | 986     | 7,688   | 5,260   | (2,428)  | -31.58% |
| Total Grants                                   | 92,029  | 12,564  | 104,593 | 102,233 | (2,360)  | -2.26%  |
| Total Income                                   | 119,668 | 20,947  | 140,615 | 130,946 | (9,669)  | -6.88%  |

| 48,399 | (28,491) | 19,908          | 14,516                 | (5,392)                       | -27.08%                               |
|--------|----------|-----------------|------------------------|-------------------------------|---------------------------------------|
|        | 48,399   | 48,399 (28,491) | 48,399 (28,491) 19,908 | 48,399 (28,491) 19,908 14,516 | 48,399 (28,491) 19,908 14,516 (5,392) |

#### CAPITAL MONITORING 2017/18 - Outturn

#### Slippage and Acceleration on General Fund Projects

Slippage on projects is shown as a negative value, while acceleration, overspends and reprofiles to future years are shown as positive values.

#### Key to variance category

| Туре                                   | Explanation   |
|--|---|
| 1. Slippage due to unforeseen delays   | Slippage that has occurred due to unforeseen circumstances or delays that for the most part, are out with the<br>Council's control.   |
| 2. Slippage due to optimistic budget   | Slippage that has occurred due to optimism bias when budget was set. Issues include projecting spend on block budgets when a programme of works has not been considered or designed, not applying a discount factor for adverse weather / risk issues, providing for too much contingency and predicting an optimistic works timetable. |
| 3. Slippage due to timing of payments  | Slippage that has occurred where a project is on time and schedule but is as a result of the timing of cash flows.  |
| 4. Acceleration on a project           | Represents accelerated spend on a project i.e. due to better than anticipated progress.   |
| 5. Projected Underspend on a project   | Projects where the final outturn is expected to be below budget.  |
| 6. Budget reprofiled into future years | Budget reprofiled to future years post period 9   |

Note that a project will exhibit an element of all of the above but the overriding reason has been considered when applying a variance category.

|   |                 |                  | Movement<br>between |   | Variance<br>Category |
|---|-----------------|------------------|---------------------|---|----------------------|
|   | Outturn<br>£000 | Period 9<br>£000 | periods<br>£000     | Explanations for Significant Slippage / Acceleration  | Category             |
| Communities and Families                          |                 |                  |                     |   |                      |
| Early years 2020                                  | -3,127          | -2,669           | -458                | Programme has slipped due to working to reach agreement from Scottish   |                      |
|   |                 |                  |                     | Government re total available funding to meet extended nursery hours  | 3                    |
| Duncan Place                                      | 900             | 0                | 900                 | Acceleration of project   | 4                    |
| New Craigmillar High School                       | -573            | 0                | -573                | Delays due to availability of total funding for the project   | 3                    |
| Hunter Hall Cycle Hub And Pitch                   | -48             | -1,017           | 969                 | Programme has slipped due to a review of the scope of the project with<br>consideration to the Jack Kane centre | 6                    |
| New Meadowbank Sport Centre                       | 124             | -1,539           | 1,663               | The project budget was realigned to reflect the changes in the scope and delivery of the project                | 6                    |
| Open Libraries Solutions                          | 0               | -340             | 340                 | Budget reprofiled to 2018/19 relating to delays in recruitment of the project manager                           | 6                    |
| George IV Bridge Library - Enhancement Works      | 0               | -365             | 365                 | Budget reprofiled to 2018/19. Project on hold awaiting further funding  | 6                    |
| New Queensferry HS                                | 606             | 205              | 401                 | External fees for HUB -funding decision made after year end   | 4                    |
| St John's PS                                      | -2,256          | 1,429            | -3,685              | The acceleration anticipated at month 9 was delayed due to adverse weather condition                            | 1                    |
| St Crispin's New Wave 3 school                    | -932            | 0                | -932                | Slippage due to delay in the start of the project   | 2                    |
| Portobello Demolition                             | 37              | 0                | 37                  |   | 4                    |
| New Primary schools                               | -331            | 0                | -331                | Delays in start of new primary schools  | 2                    |
| Rising School Rolls                               | -858            | 1,146            | -2,004              | The acceleration anticipated at month 9 was delayed due to adverse weather condition                            | 4                    |
| Net (slippage) / acceleration on various projects | -454            | 31               | -485                |   | 2                    |
| Total Communities and Families                    | -6,912          | -3,119           | -3,793              |   |                      |

|  | Outturn<br>£000 | Period 9<br>£000 | Movement<br>between<br>periods<br>£000 |  | Variance<br>Category |
|--|-----------------|------------------|--|--|----------------------|
| <u>Edinburgh Integrated Joint Board</u><br>New Care Home | -532            | 0                | 522                                    | Increased funding from the pattlement of ring foread receipt from the cale of  |                      |
| New Care nome  | -032            | 0                | -532                                   | Increased funding from the settlement of ring fenced receipt from the sale of Ravensglass Hostel, net of cost of sales.  | 1                    |
| Net (slippage) / acceleration on various projects        | 328             | 125              | 203                                    |  | 4                    |
| Total Edinburgh Integrated Joint Board                   | -204            | 125              | -329                                   |  |                      |
| <u>Place</u>   |                 |                  |  |  |                      |
| Water of Leith Phase 2                                   | 0               | -4,500           | 4,500                                  | Projected underspend on delivery of the project. Proposals for the allocation of this underspend were approved as part of the 2018/19 budget process and the budget realigned. | 6                    |
| Water of Leith Phase 1                                   | 56              | -319             | 375                                    | The profile of retention and compensation settlements payable is uncertain   | 6                    |
| Link to Edinburgh Royal Infirmary                        | -975            | 0                | -975                                   | Excess of provision made for contractor claim following settlement   | 3                    |
| Roads Asset Management plan                              | -1,533          | -1,633           | 100                                    | Delay due to significant adverse weather conditions in last 3 months of the year   | 1                    |
| Bankhead Depot   | -2,983          | 0                | -2,983                                 | Delays due to securing planning consent  | 2                    |
| Seafield Waste Transfer Depot                            | -777            | 0                | -777                                   |  | 2                    |
| Old City Observatory                                     | -832            | 0                | -832                                   | Delays in project delivery as a result of contractor performance   | 2                    |
| Cycle Projects   | -734            | 0                | -734                                   | Delays in project delivery as a result of internal staff shortages for project<br>management and design.   | 2                    |
| Broomhouse Community Hub                                 | -726            | 0                | -726                                   | Delays in Broomhouse Community Centre Ltd signing construction contract preventing the drawing down of grant   | 2                    |
| Cammo  | -658            | 0                | -658                                   | Service did not plan any eligible works for this ringfenced budget   | 2                    |
| Burnshot Bridge  | -352            | 0                | -352                                   | Underspend on demolition phase of the original bridge. This residual budget will be used for the reconstruction phase.   | 2                    |
| Salvesen Steps   | -532            | 0                | -532                                   | Delays as result of agreement on final designs and funding package.  | 2                    |
| Waterfront Green Space                                   | -230            | 0                | -230                                   | The service department are uncertain as to the scope and nature of the<br>project  | 2                    |
| Mortonhall Memorialisation                               | -174            | 0                |  | Delay in payment of 2nd instalment for Memorial statue   | 3                    |
| Niddrieburn Park   | -107            | 0                |  | Delays due to lack of external funding. Project scope has been revised.  | 2                    |
| Street Lighting  | 60              | -218             | 278                                    | •  | 6                    |
| Street Lighting - LED                                    | -108            | -945             | 837                                    | Revised Forecast from Project Management team due to re-profiling of works   | 6                    |
| Saughton Park - HLF                                      | 1,289           | 0                |  | Acceleration of project in advance of receipt of external funding from HLF   | 3                    |
| Traffic Signals Renewal                                  | 86              | -650             |  | Delay in 4 schemes, resulting in delay in being delivered until early 2018   | 6                    |
| Leith Improvement Programme - Core                       | 0               | -1,443           |  | Realignment to fit with the tram project   | 6                    |
| Road Safety and Active Travel                            | 0               | -1,561           |  | Delays in project delivery as a result of internal staff shortages and reprioritisation of projects.   | 6                    |
| St Andrew Square Bus Station                             | 0               | -201             | 201                                    | Delays to the tender process and appointment expected to extend to next financial year   | 6                    |
| Bus Priority Schemes/Bus Shelters                        | 73              | -474             | 547                                    | Installation works of bus shelters to be delivered over financial years, with full payment not being made until works are complete.  | 6                    |

|  |                   |                             | Movement<br>between |  | Variance |
|--|-------------------|-----------------------------|---------------------|--|----------|
|  | Outturn<br>£000   | Period 9<br>£000            |                     | Explanations for Significant Slippage / Acceleration   | Category |
| Localities   | -381              | -498                        | 117                 | Consideration of competing demands   | 6        |
| Net (slippage) / acceleration on various projects  | 1,084             | -161                        | 1,245               |  | 6        |
| Total Place  | -8,454            | -12,603                     | 4,149               |  |          |
| Resources - Asset Management Works   |                   |                             |                     |  |          |
| Slippage across the Asset Management Works programme<br>Total Resources - Asset Management Works | <u>119</u><br>119 | <u>-537</u><br>- <b>537</b> | 656<br>656          |  | 2        |
| Total Resources - Asset Management Works   | 115               | -557                        | 030                 |  |          |
| Resources - Other  |                   |                             |                     |  |          |
| ICT  | -3,386            | -10,830                     |                     | Delays in implementation of ICT transformation change projects   | 6        |
| 249 High Street - reconfiguration  | 1,162             | 0                           | 1,162               | Acceleration of project delivery in advance of ringfenced capital receipt  | 4        |
| Net (slippage) / acceleration on various projects  | -133              | -147                        | 14                  |  | 6        |
| Total Resources - Other  | -2,357            | -10,977                     | 8,620               |  |          |
| Safer and Stronger Communities   |                   |                             |                     |  |          |
| CCTV City Wide   | 0                 | -1,125                      | 1,125               | Project delayed due to review of project scope   | 6        |
| Total Safer and Stronger Communities   | 0                 | -1,125                      | 1,125               |  |          |
| Tram   |                   |                             |                     |  |          |
| <u>Tram</u><br>Tram Phase 1 - Airport to York Place  | 1,603             | 0                           | 1 603               | Further provision for potential costs due to contractors or suppliers from   | 2        |
| Developers Contributions - Future Phases   | 780               | 0                           | 780                 | Recognition of the unbudgeted receipt and investment of developers   | 3        |
|  | 700               | 0                           | 100                 | contributions to future phases   | 3        |
| Total Tram Projects  | 2,383             | 0                           | 2,383               |  |          |
| Council Wide / Corporate Projects  |                   |                             |                     |  |          |
| Demolition of Former Leith Depot   | 362               | 0                           | 362                 | The project costs will be met from the appropriate service budgets when the  |          |
| '  |                   |                             |                     | decision on the use of the site is confirmed   | 4        |
| Net (slippage) / acceleration on various projects  | 2                 | 178                         | -176                |  | 4        |
| General Slippage across the programme (2.5%)   | 0                 | 0                           | 0                   | This is now reflected more accurately against individual projects rather than a general assumption across the whole programme. | 1        |
| Total Council Wide / Corporate Projects  | 364               | 178                         | 186                 |  |          |
| Total for all Services   | -15,061           | -28,058                     | 12,997              |  |          |
| Summary of Variance Category   |                   |                             |                     |  |          |
| 1 Slippage due to unforeseen delays  | -4,321            | -204                        | -4,117              |  |          |
| 2 Slippage due to optimistic budget  | -9,529            | -506                        | -9,023              |  |          |
| 3 Slippage due to timing of payments   | -1,177            | -2,669                      | 1,492               |  |          |
| 4 Acceleration on a project  | 2,539             | 1,654                       | 885                 |  |          |
| 5 Projected final underspend   | 0                 | 0                           | 0                   |  |          |

|   |                              |                 |                  | Movement<br>between |  | Variance |
|---|------------------------------|-----------------|------------------|---------------------|--|----------|
|   |                              | Outturn<br>£000 | Period 9<br>£000 | periods<br>£000     | Explanations for Significant Slippage / Acceleration | Category |
| 6 | Reprofiled into future years | -2,573          | -26,333          | 23,760              |  |          |
|   |                              | -15,061         | -28,058          | 12,997              |  |          |

## CAPITAL MONITORING 2017/18 - Outturn

General Fund - Land and Property Asset Sales

| Asset Sales                         | £000s | £000s  |
|-------------------------------------|-------|--------|
| 199/1 St John Road                  | 41    |        |
| Broomhouse Road South               | 35    |        |
| 44 - 50 Torphicen St - overage      | 362   |        |
| 3 Royal Garden Terrace              | 195   |        |
| 50 Brandon Terrace                  | 80    |        |
| 79 Portobello High Street           | 69    |        |
| 7 - 13 Niddrie Mains Road           | 500   |        |
| The Wisp, land                      | 100   |        |
| King Stables Road                   | 8,755 |        |
| Lothian Chambers, lease grassum     | 2,811 |        |
| 48 - 52 Seaview Crescent            | 650   |        |
| South Gyle, overage                 | 87    |        |
| 432 Lanark Road                     | 617   |        |
| Various minor land transactions     | 121   |        |
| Various equipment sales             | 406   |        |
| Various vehicle sales               | 139   |        |
| Total Land and Property Asset Sales | -     | 14,968 |

Note: the above figures are net of cost of sales

## **CAPITAL MONITORING 2017/18**

# Housing Revenue Account Summary

## **Outturn Position - Unaudited**

|                         | Revised<br>Budget | Outturn | Variance |       |  |
|-------------------------|-------------------|---------|----------|-------|--|
|                         | £000              | £000    | £000     | %     |  |
| Gross Expenditure       | 78,004            | 72,816  | -5,188   | -6.7% |  |
| Total Gross Expenditure | 78,004            | 72,816  | -5,188   | -6.7% |  |

| Income                             |         |         |        |        |
|------------------------------------|---------|---------|--------|--------|
| Capital Receipts                   | -11,400 | -6,984  | 4,416  | -38.7% |
| Developers and Other Contributions | -16,537 | -25,704 | -9,167 | 55.4%  |
| Specific Capital Grant             | -7,075  | -5,050  | 2,025  | -28.6% |
| Total Income                       | -35,012 | -37,738 | -2,726 | 7.8%   |

| Loans Fund Advances |        |        |        |        |
|---------------------|--------|--------|--------|--------|
| Loans Fund Advances | 42,992 | 35,078 | -7,914 | -18.4% |
| Total               | 42,992 | 35,078 | -7,914 | -18.4% |

#### CAPITAL MONITORING 2017/18 - Outturn Slippage and Acceleration on Housing Revenue Account (HRA) Projects

Slippage on projects is shown as a negative value, while acceleration or overspends are shown as positive values.

| Key to variance category              |   |
|---------------------------------------|---|
| Туре                                  | Explanation   |
| 1. Slippage due to unforeseen delays  | Slippage that has occurred due to unforeseen circumstances or delays that for the most part, are out with the Council's control.  |
| 2. Slippage due to optimistic budget  | Slippage that has occurred due to optimism bias when budget was set. Issues include projecting spend on block budgets when a programme of works has not been considered or designed, not applying a discount factor for adverse weather / risk issues, providing for too much contingency and predicting an optimistic works timetable. |
| 3. Slippage due to timing of payments | Slippage that has occurred where a project is on time and schedule but is as a result of the timing of cash flows.  |
| 4. Acceleration on a project          | Represents accelerated spend on a project i.e. due to better than anticipated progress.   |

Note that a project will exhibit an element of all of the above but the overriding reason has been considered when applying a variance category.

|                                      | Outturn<br>£000 | Period 9<br>£000 | Movement<br>between<br>periods<br>£000 | Explanations for Significant Slippage / Acceleration  | Variance<br>Category |
|--------------------------------------|-----------------|------------------|--|---|----------------------|
| Housing Revenue Account              |                 |                  |  |   |                      |
| Housing Investment on Existing Homes | 1,366           | -1,689           | 3,055                                  | The programme was projected to under spend in 2017/18. Other<br>improvement schemes were accelerated, most notably to empty homes to<br>bring them promptly back into use.<br>£0.6m in the revised budget was earmarked for a mixed tenure pilot. It was<br>based on the original scope of upgrading three blocks in Dumbryden area.<br>The scope of the pilot has since been expanded to include whole block re-<br>design, place making in the wider area and one pilot area in each locality.<br>This expanded scope has resulted in longer lead in time to contractor<br>appointment and delaying the associated project spend. | 1                    |
| Neighbourhood Improvement Programme  | -963            | -800             | -163                                   |   | 2                    |
| Regeneration Programme               | -611            | -1,000           | 389                                    | The underspend in the Regeneration Programme was due to extensive<br>engagement of owners and legal process for buybacks taking longer than<br>initially projected and recent identification of asbestos at St Stephen's Court,<br>which delays the project and spend.  | 1                    |
| Service Transformation               | -1,415          | -1,415           | 0                                      | The Broadband Pilot, which forms part of the service transformation programme and aims to provide high speed broadband to around 1,200 homes in North Edinburgh, has been delayed. Tenders received from contractors failed to meet the project specifications and alternative delivery models are being explored.  | 1                    |

|   | Outturn<br>£000 | Period 9<br>£000 | Movement<br>between<br>periods<br>£000 | Explanations for Significant Slippage / Acceleration   | Variance<br>Category |
|---|-----------------|------------------|--|--|----------------------|
| House Building Programme                          | -4,105          | -5,067           | 962                                    | The annual expenditure on the House Building Programme is projected to<br>under spent by £4.1m which was primarily due to delays in securing statutory<br>consents for construction work at North Sighthill, small sites and Greendykes.<br>Greendykes was also subject to a value engineering exercise due to high<br>tender price. | 1                    |
| Net (slippage) / acceleration on various projects | 540             | 1,037            | -497                                   |  | 4                    |
| Total Housing Revenue Account                     | -5,188          | -8,934           | 3,746                                  |  |                      |
| Summary of Variance Category                      |                 |                  |  |  |                      |
| 1 Slippage due to unforeseen delays               | -4,765          | -9,171           | 4,406                                  |  |                      |
| 2 Slippage due to optimistic budget               | -963            | -800             | -163                                   |  |                      |
| 3 Slippage due to timing of payments              | 0               | 0                | 0                                      |  |                      |
| 4 Acceleration on a project                       | 540             | 1,037            | -497                                   |  |                      |
|   | -5,188          | -8,934           | 3,746                                  |  |                      |

# REVISED CAPITAL INVESTMENT PROGRAMME 2018-2023

(Incorporating slippage from 2017/18)

#### SUMMARY OF EXPENDITURE AND RESOURCES - GENERAL SERVICES

|  | Revised<br>Budget |         | Revis      | ed Indicative | Budget  |           |
|--|-------------------|---------|------------|---------------|---------|-----------|
| 2018-2023  | 2018/19           | 2019/20 | 2020/21    | 2021/22       | 2022/23 | Total     |
|  | £000              | £000    | £000       | £000          | £000    | £000      |
| Expenditure  | 246,282           | 225,746 | 219,944    | 147,923       | 170,279 | 1,010,174 |
| Resources  |                   |         |            |               |         |           |
| Capital receipts   |                   |         |            |               |         |           |
| General asset sales  | 11,715            | 6,318   | 3,000      | 3,000         | 3,000   | 27,033    |
| Less additional receipt income transferred to capital fund | (809)             | 0       | 0          | 0             | 0       | (809)     |
| Ring-fenced asset sales                                    | 6,395             | 10,000  | 0          | 0             | 0       | 16,395    |
| Capital Fund drawdown                                      | 14,782            | 2,811   | 0          | 0             | 0       | 17,593    |
| Developers and other contributions                         | 2,319             | 585     | 0          | 0             | 0       | 2,904     |
| Capital Grants Unapplied account                           | 3,451             | 0       | 0          | 0             | 0       | 3,451     |
| Total receipts   | 37,853            | 19,714  | 3,000      | 3,000         | 3,000   | 66,567    |
| Capital Grants   |                   |         |            |               |         |           |
| Government Grants  |                   |         |            |               |         |           |
| General Capital Grant                                      | 49,405            | 48,264  | 38,000     | 38,000        | 38,000  | 211,669   |
| Specific Capital Grants                                    | 55,125            | 14,500  | 10,000     | 0             | 0       | 79,625    |
| Total Grants   | 104,530           | 62,764  | 48,000     | 38,000        | 38,000  | 291,294   |
| Loans Fund Advances  |                   |         |            |               |         |           |
| Support brought forward                                    | 5,392             | 0       | 0          | 0             | 0       | 5,392     |
| Prudential framework                                       | ,                 |         |            |               |         |           |
| - Through council tax                                      | 7,000             | 56,000  | 84,000     | 8,000         | 5,900   | 160,900   |
| - Lending  | 45,078            | 25,160  | 57,542     | 73,665        | 117,879 | 319,324   |
| - Departmentally supported                                 | 31,400            | 58,915  | 61,400     | 0             | 0       | 151,715   |
| Total Loans Fund Advances                                  | 88,870            | 140,075 | 202,942    | 81,665        | 123,779 | 637,331   |
|  |                   |         | . <u> </u> |               |         |           |
| Over / (under)-programming                                 | 15,029            | 3,193   | (33,998)   | 25,258        | 5,500   | 14,982    |
| Total Resources  | 246,282           | 225,746 | 219,944    | 147,923       | 170,279 | 1,010,174 |

Grant funding from 2019/20 onwards are based on prudent estimates.

|  | Revised           |                              |                              |                              |                              |                              |
|--|-------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| SUMMARY OF EXPENDITURE                                     | Budget<br>2018/19 | Revised<br>Budget<br>2019/20 | Revised<br>Budget<br>2020/21 | Revised<br>Budget<br>2021/22 | Revised<br>Budget<br>2022/23 | Total<br>Budget<br>2018-2023 |
|  | £000              | £000                         | £000                         | £000                         | £000                         | £000                         |
| General Services   |                   |                              |                              |                              |                              |                              |
| Communities and Families                                   | 54,597            | 53,550                       | 31,167                       | 14,207                       | 165                          | 153,686                      |
| Edinburgh Integration Joint Board                          | 2,727             | 1,528                        | 5,000                        | 5,000                        | -                            | 14,255                       |
| Place  | 110,084           | 98,368                       | 96,235                       | 29,535                       | 31,785                       | 366,007                      |
| Resources - Other<br>Resources - Asset Management<br>Works | 16,221            | -                            | -                            | -                            | -                            | 16,221                       |
| - Communities and Families                                 | 14,972            | 16,652                       | 1,766                        | 1,025                        | 1,000                        | 35,415                       |
| - Edinburgh Integration Joint Board                        | 511               | 96                           | -                            | -                            | -                            | 607                          |
| - Place  | 1,269             | 668                          | -                            | -                            | -                            | 1,937                        |
| - Resources - Corporate Property                           | 823               | 396                          | -                            | -                            | -                            | 1,219                        |
| - Not yet allocated to services                            | -                 | 12,188                       | 28,234                       | 24,491                       | 19,450                       | 84,363                       |
| Lending  | 45,078            | 25,618                       | 57,542                       | 73,665                       | 117,879                      | 319,782                      |
| Local Development Plan - unallocated                       |                   | 16,682                       |                              |                              |                              | 16,682                       |
| Total General Services                                     | 246,282           | 225,746                      | 219,944                      | 147,923                      | 170,279                      | 1,010,174                    |

| <u>COMMUNITIES AND</u><br>FAMILIES  | Revised<br>Budget<br>2018/19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total<br>Budget<br>2018-2023 |
|-------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
|                                     | £000                         | £000                         | £000                         | £000                         | £000                         | £000                         |
| Early years Learning and Ch         | nildcare                     |                              |                              |                              |                              |                              |
| Longstone PS nursery                | 4                            | 0                            | 0                            | 0                            | 0                            | 4                            |
| Granton early years Centre          | 383                          | 0                            | 0                            | 0                            | 0                            | 383                          |
| Davidson's Mains PS                 |                              | 0                            | Ű                            | Ŭ                            | Ũ                            | 505                          |
| nursery                             | 209                          | 0                            | 0                            | 0                            | 0                            | 209                          |
| Corstorphine PS nursery             | 37                           | 0                            | 0                            | 0                            | 0                            | 37                           |
| Ferryhill PS Nursery                | 282                          | 0                            | 0                            | 0                            | 0                            | 282                          |
| Tynecastle PS Nursery               | 191                          | 0                            | 0                            | 0                            | 0                            | 191                          |
| Blackhall Nursery                   | 15                           | 0                            | 0                            | 0                            | 0                            | 15                           |
| Early years unallocated             | 16,392                       | 14,500                       | 10,000                       | 0                            | 0                            | 40,892                       |
| Early years total                   | 17,513                       | 14,500                       | 10,000                       | 0                            | 0                            | 42,013                       |
|                                     |                              |                              |                              |                              |                              |                              |
| Primary schools                     |                              |                              |                              |                              |                              |                              |
| Upgrade kitchens - free             |                              |                              |                              |                              |                              |                              |
| school meals initiative             | 44                           | 0                            | 0                            | 0                            | 0                            | 44                           |
| Cramond PS FSM Kitchen              | 25                           | 0                            | 0                            | 0                            | 0                            | 25                           |
| East Craigs PS FSM Kitchen          | 21                           | 0                            | 0                            | 0                            | 0                            | 21                           |
| Sciennes PS FSM Kitchen             | 28                           | 0                            | 0                            | 0                            | 0                            | 28                           |
| Towerbank PS FSM Kitchen            | 11                           | 0                            | 0                            | 0                            | 0                            | 11                           |
| Waterfront PS                       | 19                           | 0                            | 0                            | 0                            | 0                            | 19                           |
| Victoria PS Replacement             | 607                          | 5,775                        | 2,382                        | 0                            | 0                            | 8,764                        |
| Broomhill PS<br>New South Edinburgh | 0                            | 4,375                        | 1,848                        | 0                            | 0                            | 6,223                        |
| Primary                             | 1,670                        | 8,613                        | 2,410                        | 1,542                        | 0                            | 14,235                       |
| Primary schools total               | 2,425                        | 18,763                       | 6,640                        | 1,542                        | 0                            | 29,370                       |
| Secondary schools                   |                              |                              |                              |                              |                              |                              |
| Liberton high school                |                              |                              |                              |                              |                              |                              |
| -                                   | 70                           | 0                            | 0                            | 0                            | 0                            | 70                           |
| replacement gym                     | ,0                           | U                            | v                            | Ŭ                            | Ŭ                            | ,0                           |
| Replacement Queensferry             |                              |                              |                              |                              |                              |                              |
| High School                         | 4,348                        | 3,000                        | 0                            | 0                            | 0                            | 7,348                        |
| New Craigmillar High                | _                            |                              |                              |                              |                              |                              |
| School                              | 573                          | 0                            | 0                            | 0                            | 0                            | 573                          |
| Secondary schools total             | 4,991                        | 3,000                        | 0                            | 0                            | 0                            | 7,991                        |

| <u>COMMUNITIES AND</u><br>FAMILIES            | Revised<br>Budget<br>2018/19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total<br>Budget<br>2018-2023 |
|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
|   | £000                         | £000                         | £000                         | £000                         | £000                         | £000                         |
| Community centres                             |                              |                              |                              |                              |                              |                              |
| Duncan Place                                  | 326                          | 0                            | 0                            | 0                            | 0                            | 326                          |
| Community centres total                       | 326                          | 0                            | 0                            | 0                            | 0                            | 326                          |
| Children's services                           |                              |                              |                              |                              |                              |                              |
| Heather Vale YPC                              | 13                           | 0                            | 0                            | 0                            | 0                            | 13                           |
| Oxgangs New YPC                               | 655                          | 0                            | 0                            | 0                            | 0                            | 655                          |
| Children's services total                     | 668                          | 0                            | 0                            | 0                            | 0                            | 668                          |
| Other projects                                |                              |                              |                              |                              |                              |                              |
| <b>Other projects</b><br>Gaelic PS Playground | 25                           | 0                            | 0                            | 0                            | 0                            | 25                           |
| Kirkliston primary school -                   | 25                           | Ũ                            | Ŭ                            | Ŭ                            | Ŭ                            | 23                           |
| development works                             | 73                           | 0                            | 0                            | 0                            | 0                            | 73                           |
| Other projects total                          | 98                           | 0                            | 0                            | 0                            | 0                            | 98                           |
| Rising School Rolls                           |                              |                              |                              |                              |                              |                              |
| -   |                              |                              |                              |                              |                              |                              |
| Rising school rolls general                   | 17                           | 1,206                        | 0                            | 0                            | 0                            | 1,223                        |
| Roseburn PS RSR4                              | 50                           | 0                            | 0                            | 0                            | 0                            | 50                           |
| Liberton PS RSR5                              | 91                           | 0                            | 0                            | 0                            | 0                            | 91                           |
| Corstorphine HS RSR5                          | 45                           | 0                            | 0                            | 0                            | 0                            | 45                           |
| Queensferry PS RSR6                           | 1,384                        | 0                            | 0                            | 0                            | 0                            | 1,384                        |
| Trinity PS RSR6                               | 839                          | 0                            | 0                            | 0                            | 0                            | 839                          |
| Davidson's Mains PS RSR 6                     | 31                           | 0                            | 0                            | 0                            | 0                            | 31                           |
| Stockbridge PS RSR6                           | 827                          | 0                            | 0                            | 0                            | 0                            | 827                          |
| St Margaret's PS Extn RSR6                    | 487                          | 0                            | 0                            | 0                            | 0                            | 487                          |
| Currie PS RSR6                                | 1,087                        |                              |                              |                              |                              | 1,087                        |
| Granton PS RSR6                               | 689                          | 0                            | 0                            | 0                            | 0                            | 689                          |
| Boroughmuir High School -                     |                              |                              |                              |                              |                              |                              |
| Additional Places                             | 100                          | 2,200                        | 1,862                        | 0                            | 0                            | 4,162                        |
| Rising School Rolls Phs 5                     |                              |                              |                              |                              |                              |                              |
| Gen   | 2,227                        | 0                            | 0                            | 0                            | 0                            | 2,227                        |
| Rising School Rolls Total                     | 7,874                        | 3,406                        | 1,862                        | 0                            | 0                            | 13,142                       |
|   |                              |                              | · · ·                        |                              |                              | i                            |
| Wave three school                             |                              |                              |                              |                              |                              |                              |
| projects                                      |                              |                              |                              |                              |                              |                              |
| Boroughmuir High School<br>replacement        | 1,238                        | 0                            | 0                            | 0                            | 0                            | 1,238                        |
| replacement                                   | 1,230                        | 0                            |                              | 0                            | 0                            | 1,250                        |

|   |                              |                              |                              |                              | <u> </u>                     |                              |
|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| <u>COMMUNITIES AND</u><br>FAMILIES                          | Revised<br>Budget<br>2018/19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total<br>Budget<br>2018-2023 |
|   | £000                         | £000                         | £000                         | £000                         | £000                         | £000                         |
| James Gillespies campus                                     | 5                            | 0                            | 0                            | 0                            | 0                            | 5                            |
| Portobello High School                                      |                              |                              |                              |                              |                              |                              |
| replacement<br>St Crispin's Special School                  | 125                          | 0                            | 0                            | 0                            | 0                            | 125                          |
| replacement<br>St John's Primary new wave                   | 1,039                        | 11,017                       | 0                            | 0                            | 0                            | 12,056                       |
| 3 School<br>New park former Portobello                      | 6,546                        | 171                          | 0                            | 0                            | 0                            | 6,717                        |
| HS<br>Wave three inflation                                  | 998                          | 0                            | 0                            | 0                            | 0                            | 998                          |
| contingency   | 2,913                        | 0                            | 0                            | 0                            | 0                            | 2,913                        |
| Wave three school   | 2,515                        |                              |                              |                              |                              | 2,515                        |
| projects total  | 12,864                       | 11,188                       | 0                            | 0                            | 0                            | 24,052                       |
| Wave four school projects                                   |                              |                              |                              |                              |                              |                              |
| Wave 4 Replacement High                                     |                              |                              |                              |                              |                              |                              |
| School  | 0                            | 0                            | 12,500                       | 12,500                       | 0                            | 25,000                       |
| Wave four school projects                                   |                              |                              |                              |                              |                              |                              |
| total   | 0                            | 0                            | 12,500                       | 12,500                       | 0                            | 25,000                       |
|   |                              |                              |                              |                              |                              |                              |
| <i>Libraries</i><br>Open Plus Library Self                  |                              |                              |                              |                              |                              |                              |
| Service Kiosks  | 350                          | 0                            | 0                            | 0                            | 0                            | 350                          |
| Peoples Network   | 40                           | 0                            | 0                            | 0                            | 0                            | 40                           |
| Self service terminals                                      | 16                           | 0                            | 0                            | 0                            | 0                            | 16                           |
| Drum Brae Library   | 6                            | 0                            | 0                            | 0                            | 0                            | 6                            |
| George IV Bridge Library-<br>enhancement works              | 365                          | 0                            | 0                            | 0                            | 0                            | 365                          |
| Libraries projects total                                    | 777                          | 0                            | 0                            | 0                            | 0                            | 777                          |
|   |                              |                              |                              |                              |                              |                              |
| Sports  | (20)                         |                              |                              |                              |                              | (20)                         |
| 3G pitch Malleny Park                                       | (20)                         | 0                            | 0                            | 0                            | 0                            | (20)                         |
| Queensferry Recreation proje<br>Craiglockhart Tennis Centre | 3<br>285                     | 0                            | 0                            | 0                            | 0                            | 3<br>285                     |
| Edinburgh Leisure   | 285                          | 165                          | 165                          | 165                          | 165                          | 285<br>875                   |
| New Meadowbank Sports                                       |                              |                              |                              |                              |                              |                              |
| Centre<br>Hunter Hall cycle hub and                         | 4,395                        | 2,528                        | 0                            | 0                            | 0                            | 6,923                        |
| pitch   | 1,065                        | 0                            | 0                            | 0                            | 0                            | 1,065                        |
| Sports projects total                                       | 5,943                        | 2,693                        | 165                          | 165                          | 165                          | 9,131                        |

| <u>COMMUNITIES AND</u><br><u>FAMILIES</u>  | Revised<br>Budget<br>2018/19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total<br>Budget<br>2018-2023 |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
|  | £000                         | £000                         | £000                         | £000                         | £000                         | £000                         |
| Safer and Stronger Commu                   | nities                       |                              |                              |                              |                              |                              |
| CCTV Capital                               | 1,125                        | 0                            | 0                            | 0                            | 0                            | 1,125                        |
| Safer and Stronger<br>Communities Projects | 1,125                        | 0                            | 0                            | 0                            | 0                            | 1,125                        |
| Cost of Asset Sales                        | (7)                          | 0                            | 0                            | 0                            | 0                            | (7)                          |
| Total Communities and<br>Families          | 54,597                       | 53,550                       | 31,167                       | 14,207                       | 165                          | 153,686                      |

| <u>EDINBURGH</u><br>INTEGRATION JOINT<br>BOARD | Revised<br>Budget<br>2018/19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total<br>Budget<br>2018-2023 |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
|  | £000                         | £000                         | £000                         | £000                         | £000                         | £000                         |
| Care homes                                     |                              |                              |                              |                              |                              |                              |
| New care home                                  | 2,812                        | 1,528                        | 5,000                        | 5,000                        | 0                            | 14,340                       |
| Care homes total                               | 2,812                        | 1,528                        | 5,000                        | 5,000                        | 0                            | 14,340                       |
| Other projects                                 |                              |                              |                              |                              |                              |                              |
| Oxgangs day centre                             | 10                           | 0                            | 0                            | 0                            | 0                            | 10                           |
| Developer Contributions                        | 5                            |                              |                              |                              |                              | 5                            |
| Other projects total                           | 15                           | 0                            | 0                            | 0                            | 0                            | 15                           |
| Cost of Asset Sales                            | (100)                        | 0                            | 0                            | 0                            | 0                            | (100)                        |
|  |                              |                              |                              |                              |                              |                              |
| Total Edinburgh                                |                              |                              |                              |                              |                              |                              |
| Integration Joint Board                        | 2,727                        | 1,528                        | 5,000                        | 5,000                        | 0                            | 14,255                       |

| <u>PLACE</u>                        | Revised<br>Budget<br>2018-19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total<br>Budget<br>2018-2023 |
|-------------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
|                                     | £000                         | £000                         | £000                         | £000                         | £000                         | £000                         |
| Environment                         |                              |                              |                              |                              |                              |                              |
| Waste services                      |                              |                              |                              |                              |                              |                              |
| Zero Waste: Millerhill - Capital    |                              |                              |                              |                              |                              |                              |
| contribution                        | 0                            | 28,000                       | 0                            | 0                            | 0                            | 28,000                       |
| Waste Total                         | 0                            | 28,000                       | 0                            | 0                            | 0                            | 28,000                       |
| Parks and green spaces              |                              |                              |                              |                              |                              | · · · ·                      |
| HLF - Saughton Park                 | (917)                        | 0                            | 0                            | 0                            | 0                            | (917)                        |
| Cammo Settlement                    | 658                          | 0                            | 0                            | 0                            | 0                            | 658                          |
|                                     | 050                          | U                            | 0                            | 0                            | 0                            | 050                          |
| Waterfront Green Space              | 230                          | 0                            | 0                            | 0                            | 0                            | 230                          |
| Salvesen Steps                      | 532                          | 0                            | 0                            | 0                            | 0                            | 532                          |
| Fair A Far Weir                     | 35                           | 0                            | 0                            | 0                            | 0                            | 35                           |
|                                     |                              | Ũ                            | Ĵ                            | Ĵ                            | Ĵ                            |                              |
| Parks including Replacement Play    |                              |                              |                              |                              |                              |                              |
| Park Equipment                      | 99                           | 182                          | 200                          | 200                          | 200                          | 881                          |
| Parks Total                         | 637                          | 182                          | 200                          | 200                          | 200                          | 1,419                        |
| <u>Depot Review</u>                 |                              |                              |                              |                              |                              |                              |
| Bankhead depot                      | 3,847                        | 10,600                       | 0                            | 0                            | 0                            | 14,447                       |
| Bankhead ERS depot                  | 153                          | 0                            | 0                            | 0                            |                              | 153                          |
| Russell road depot                  | 0                            | 1,963                        | 0                            | 0                            | 0                            | 1,963                        |
| Seafield depot - Ph 1               | 7                            | 0                            | 0                            | 0                            | 0                            | -, 7                         |
| Seafield depot - Ph 2               | 1,403                        | 763                          | 0                            | 0                            | 0                            | 2,166                        |
| ·                                   | 5,410                        | 13,326                       | 0                            | 0                            | 0                            | 18,736                       |
| <u>Fleet</u>                        |                              |                              |                              |                              |                              |                              |
| Vehicle Purchase                    | 1,072                        | 0                            | 0                            | 0                            | 0                            | 1,072                        |
|                                     |                              |                              | 0<br>0                       | 0                            |                              |                              |
|                                     | 1,072                        | 0                            | 0                            | 0                            | 0                            | 1,072                        |
| <u>Cemeteries &amp; Crematorium</u> |                              |                              |                              |                              |                              |                              |
| Mortonhall Memorialisation          | 149                          | 0                            | 0                            | 0                            | 0                            | 149                          |
| Cemeteries and Crematorium          | 140                          |                              |                              |                              |                              | 140                          |
| Total                               | 149                          | 0                            | 0                            | 0                            | 0                            | 149                          |
|                                     |                              |                              |                              | 1 1                          |                              |                              |
| Environment Total                   | 7,268                        | 41,508                       | 200                          | 200                          | 200                          | 49,376                       |
|                                     |                              |                              |                              | 1 1                          |                              |                              |
| Housing and Regeneration            |                              |                              |                              |                              |                              |                              |
|                                     | 202                          |                              |                              |                              |                              | 202                          |
| Stair Lighting                      | 202                          | 0                            | 0                            | 0                            | 0                            | 202                          |
| Travelling People's site            | 14                           | 0                            | 0                            | 0                            | 0                            | 14                           |
| Home owners adaptation grants       | 1,086                        | 1,000                        | 1,000                        | 1,000                        | 1,000                        | 5,086                        |
| Home owners adaptation grants       | 1,000                        | 1,000                        | 1,000                        | 1,000                        | 1,000                        | 5,000                        |
| Broomhouse Community Hub            | 727                          | 0                            | 0                            | 0                            | 0                            | 727                          |
| Broomhouse community hub            | 121                          | U                            | Ŭ                            | U                            | v                            | 121                          |
| Dovelopment Funding Creat           | 11 260                       | 0                            | 0                            | 0                            | 0                            | 11 260                       |
| Development Funding Grant           | 41,269                       | 0                            | 0                            | 0                            | 0                            | 41,269                       |
| Housing and Regeneration Total      | 43,298                       | 1,000                        | 1,000                        | 1,000                        | 1,000                        | 47,298                       |
|                                     |                              |                              |                              |                              |                              |                              |
|                                     |                              | - 1                          |                              |                              |                              | - 1                          |

|   |                              |                              | <b></b>                      |                              |                              | <b></b>                      |
|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| <u>PLACE</u>  | Revised<br>Budget<br>2018-19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total<br>Budget<br>2018-2023 |
|   | £000                         | £000                         | £000                         | £000                         | £000                         | £000                         |
|   |                              |                              |                              |                              |                              |                              |
| Transport and Planning  |                              |                              |                              |                              |                              |                              |
| Roads, Structures & Flood Prevention                                |                              |                              |                              |                              |                              |                              |
|   |                              |                              |                              |                              |                              |                              |
| North Bridge Major Refurbishment                                    | 12,532                       | 3,572                        | 5,300                        | 0                            | 0                            | 21,404                       |
| Burnshot Bridge   | 1,042                        | 1,397                        | 0                            | 0                            | 0                            | 2,439                        |
| Water of Leith - phase 1  | 263                          | 0                            | 0                            | 0                            | 0                            | 263                          |
| Water of Leith - phase 2  | 2,897                        | 0                            | 0                            | 0                            | 0                            | 2,897                        |
| Bridge strengthening  | 1,520                        | 873                          | 0                            | 0                            | 0                            | 2,393                        |
| Doods Assot Managament Dian   | 18,254                       | 5,842                        | 5,300                        | 0                            | 0                            | 29,396                       |
| <u>Roads Asset Management Plan</u><br>Bus Stop Investment           | 357                          | 0                            | 0                            | 0                            | 0                            | 357                          |
| Right first time carriageway and foot                               | 382                          | 0                            | 0                            | 0                            | 0                            | 382                          |
| Right hist time carnageway and loot                                 | 562                          | 0                            | 0                            | 0                            | 0                            | 562                          |
| LDP Roads Obligations (exc WETA)                                    | 500                          | 1,000                        | 1,000                        | 2,000                        | 2,000                        | 6,500                        |
| West Edinburgh Transport  |                              |                              |                              |                              |                              |                              |
| Appraisal (WETA)  | 0                            | 0                            | 4,000                        | 5,000                        | 7,000                        | 16,000                       |
| Capital Gullies   | 180                          | 0                            | 0                            | 0                            | 0                            | 180                          |
| Roads, Pavements and Public<br>Realm<br>Carriageway / footway works | 0                            | 1,500                        | 1,500                        | 1,500                        | 1,750                        | 6,250                        |
| [block]   | 12,649                       | 20,488                       | 12,085                       | 13,585                       | 13,585                       | 72,392                       |
|   | 14,068                       | 22,988                       | 18,585                       | 22,085                       | 24,335                       | 102,061                      |
| Street Lighting & Traffic Signals                                   |                              |                              |                              |                              |                              |                              |
| Traffic signals (renewal)   | 993                          | 0                            | 0                            | 0                            | 0                            | 993                          |
| Street lighting<br>Street lighting - City wide LED                  | 1,876                        | 2,031                        | 1,500                        | 1,500                        | 1,500                        | 8,407                        |
| replacement   | 5,500                        | 17,589                       | 0                            | 0                            | 0                            | 23,089                       |
|   | 8,369                        | 19,620                       | 1,500                        | 1,500                        | 1,500                        | 32,489                       |
| Roads & Network   |                              |                              |                              |                              |                              |                              |
| UTMC and parking guidance   | 221                          | 0                            | 0                            | 0                            | 0                            | 221                          |
| St Andrew Square public realm<br>Link to Royal Infirmary (NBR       | 437                          | 0                            | 0                            | 0                            | 0                            | 437                          |
| Bridge)   | 804                          | 0                            | 0                            | 0                            | 0                            | 804                          |
| Public Realm Grassmarket  | 0<br><b>1,462</b>            | 1,000<br><b>1,000</b>        | 1,000<br><b>1,000</b>        | 1,000<br><b>1,000</b>        | 1,000<br><b>1,000</b>        | 4,000<br><b>5,462</b>        |
| Policy & planning   | 1,402                        | 1,000                        | 1,000                        | 1,000                        | 1,000                        | 5,402                        |
| Road safety   | 766                          | 0                            | 0                            | 0                            | 0                            | 766                          |
| 20mph speed limiting [block]  | 559                          | 0                            | 0                            | 0<br>0                       | 0                            | 559                          |
| Walking projects [block]  | 663                          | 0                            | 0                            | 0                            | 0                            | 663                          |
| A71 Dalmahoy Junction Upgrade                                       | 384                          | 0                            | 0                            | 0                            | 0                            | 384                          |
| Frederick Street - Hanover Street                                   | 59                           | 0                            | 0                            | 0                            | 0                            | 59                           |
| Tram Development  | 200                          | 0                            | 0                            | 0                            | Ŭ                            | 200                          |
| Edinburgh Gateway Tram Stop   | 5                            | 0                            | 0                            | 0                            | 0                            | 5                            |
|   | -                            | -                            | -                            |                              | -                            | -                            |

|   | Revised        | Revised  | Revised    | Revised                               | Revised    | Total          |
|---|----------------|--|------------|---------------------------------------|------------|----------------|
| <u>PLACE</u>                                | Budget         | Budget   | Budget     | Budget                                | Budget     | Budget         |
|   | 2018-19        | 2019-20  | 2020-21    | 2021-22                               | 2022-23    | 2018-2023      |
|   | £000           | £000   | £000       | £000                                  | £000       | £000           |
| Cycle projects [block]                      | 1,800          | 2000   | 2000       | 2000                                  | 2000       | 1,800          |
| St Andrew Square bus station                | 176            | 0  | 0          | 0                                     | 0          | 1,800          |
| Bus priority schemes / bus shelters         | 751            | 0  | 0          | 0                                     | 0          | 751            |
| Bustracker- RTI extension                   | 69             | 0  | 0          | 0                                     | 0          | 69             |
| P-R Improvments                             | 30             | 0  | 0          | 0                                     | 0          | 30             |
|   |                | , and the second s | Ĵ          | , , , , , , , , , , , , , , , , , , , | Ŭ          |                |
| Bus Lane Camera Enforcement                 | 200            | 0  | 0          | 0                                     | 0          | 200            |
| Developer Contributions                     | 539            | 0  | 0          | 0                                     | 0          | 539            |
| B924 pedestrian crossing                    | 5              | 0  | 0          | 0                                     | 0          | 5              |
| Road safety, cycling and public             |                |  |            |                                       |            |                |
| transport                                   | 0              | 1,750  | 1,750      | 1,750                                 | 1,750      | 7,000          |
|   | 6,206          | 1,750  | 1,750      | 1,750                                 | 1,750      | 13,206         |
| <u>Transport - City Centre</u>              |                |  |            |                                       |            |                |
| Rose Street - public realm                  | 489            | 0  | 0          | 0                                     | 0          | 489            |
| Leith Walk Constitution Street              | 50             | 160  | 0          | 0                                     | 0          | 210            |
|   | 539            | 160  | 0          | 0                                     | 0          | 699            |
| Less l'étres Destinate                      |                |  |            |                                       |            |                |
| Localities Projects                         | 500            | 0  | 0          | 0                                     | 0          | 500            |
| South East Locality                         | 598<br>956     | 0  | 0          | 0                                     | 0          | 598<br>956     |
| North East Locality<br>North West Locality  | 956<br>639     | 0  | 0<br>0     | 0<br>0                                | 0<br>0     | 956<br>639     |
| South West Locality                         | 317            | 0  | 0          | 0                                     | 0          | 317            |
| South West Locality                         | 2,510          | 0  | 0          | 0                                     | 0          | 2,510          |
| <u>Transport Other</u>                      | _/             |  |            |                                       |            | _/             |
| Tram Lifecycle Replacement                  | 0              | 1,000  | 1,000      | 1,000                                 | 1,000      | 4,000          |
| Transport and other                         | 0              | 1,000  | 1,000      | 1,000                                 | 1,000      | 4,000          |
| infrastructure total                        | 51,408         | 52,360   | 29,135     | 27,335                                | 29,585     | 189,823        |
|   |                |  |            |                                       |            |                |
| Museums and Arts                            | 1 204          | 0  | 0          | 0                                     | 0          | 1 204          |
| Calton Hill redevelopment                   | 1,264<br>5,500 | 0<br>500   | 0<br>1,000 | 0<br>1,000                            | 0<br>1,000 | 1,264<br>9,000 |
| Kings Theatre Contribution<br>Leith Theatre | 5,500          | 500  | 1,000      | 1,000                                 | 1,000      | 9,000<br>1,000 |
| IMPACT                                      | 500            | 2,500  | 2,000      | 0                                     | 0          | 5,000          |
| Usher Hall - PA System                      | 25             | 2,500  | 2,000      | 0                                     | 0          | 25             |
| Custom House Acquisition                    | 50             | 0  | 0          | 0                                     | 0          | 50             |
| Scott Monument                              | 69             | 0  | 0          | 0                                     | 0          | 50<br>69       |
| Museum of Edinburgh                         | 10             | 0  | 0          | 0                                     |            | 10             |
| City Arts Centre Café - Kitchen             | 25             | 0  | 0          | 0                                     |            | 25             |
| City Arts Centre - Fifth Floor              | 8              | 0  | 0          | 0                                     |            | 8              |
| City Arts Centre - Frontage                 | 70             | 0  | 0          | 0                                     |            | 70             |
| Contingency                                 | 1              | 0  | 0          | 0                                     | 0          | 1              |
| Museums and Arts Total                      | 8,022          | 3,500  | 3,000      | 1,000                                 | 1,000      | 16,522         |
|   |                |  |            |                                       |            |                |
|   | - •            | - •  | - •        | - •                                   | - •        | - •            |

| PLACE   | Revised<br>Budget<br>2018-19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total<br>Budget<br>2018-2023 |
|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
|   | £000                         | £000                         | £000                         | £000                         | £000                         | £000                         |
| Strategic support                                     |                              |                              |                              |                              |                              |                              |
| City dressing programme<br>Castlebrae Business Centre | 156                          | 0                            | 0                            | 0                            | 0                            | 156                          |
| Refurbishment   | (93)                         |                              |                              |                              |                              | (93)                         |
| The Causey Project                                    | 25                           |                              |                              |                              |                              | 25                           |
| St James GAM - Public Realm                           | 0                            | 0                            | 61,400                       | 0                            | 0                            | 61,400                       |
| Picardy Place   | 0                            |                              | 1,500                        |                              |                              | 1,500                        |
| CWSS - Promenade                                      | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Strategic support total                               | 88                           | 0                            | 62,900                       | 0                            | 0                            | 62,988                       |
| Place - contingency                                   | 0                            | 0                            | 0                            | 0                            | 0                            | 0                            |
| Total Place   | 110,084                      | 98,368                       | 96,235                       | 29,535                       | 31,785                       | 366,007                      |

| <u>RESOURCES - OTHER</u>  | Revised<br>Budget<br>2018/19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total Budget<br>2018-2023 |
|---|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---------------------------|
|   | £000                         | £000                         | £000                         | £000                         | £000                         | £000                      |
| ICT Function  | 14,216                       | 0                            | 0                            | 0                            | 0                            | 14,216                    |
| ICT function Total  | 14,216                       | 0                            | 0                            | 0                            | 0                            | 14,216                    |
| <b>Property and Facilities</b><br><b>Management</b><br>249 High Street<br>Reconfiguration | 338                          | 0                            | 0                            | 0                            | 0                            | 338                       |
| Reconfiguration   |                              | U                            | 0                            | 0                            | 0                            | 550                       |
| Leith Walk Community Hub  | 1,407                        | 0                            | 0                            | 0                            | 0                            | 1,407                     |
| PFM Total   | 1,745                        | 0                            | 0                            | 0                            | 0                            | 1,745                     |
| <b>General</b><br>Print Unit Equipment<br>Wi-fi Vouchers Programme                        | 17<br>243                    | 0                            | 0                            | 0                            | 0                            | 17<br>243                 |
| Resources General Total   | 260                          | 0                            | 0                            | 0                            | 0                            | 260                       |
| Total Resources - Other   | 16,221                       | 0                            | 0                            | 0                            | 0                            | 16,221                    |

| <u>LENDING</u>                                   | Revised<br>Budget<br>2018/19 | Revised<br>Budget<br>2019-20 | Revised<br>Budget<br>2020-21 | Revised<br>Budget<br>2021-22 | Revised<br>Budget<br>2022-23 | Total Budget<br>2018-2023 |
|--|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|---------------------------|
|  | £000                         | £000                         | £000                         | £000                         | £000                         | £000                      |
| National Housing Trust 3<br>Edinburgh Living LLP | 32,208<br>12,870             | 4,718<br>20,900              | 4,042<br>53,500              | 0<br>73,665                  | 0<br>117,879                 | 40,968<br>278,814         |
| Total Lending                                    | 45,078                       | 25,618                       | 57,542                       | 73,665                       | 117,879                      | 319,782                   |

| RESOURCES - ASSET MANAGEMENT<br>WORKS | Revised<br>Budget<br>2018-19 | Indicative<br>Budget<br>2019-20 | Indicative<br>Budget<br>2020-21 | Indicative<br>Budget<br>2021-22 | Indicative<br>Budget<br>2022-23 | Total<br>Budget<br>2018-2023 |
|---------------------------------------|------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|------------------------------|
|                                       | £000                         | £000                            | £000                            | £000                            | £000                            | £000                         |
| Communities and Families              |                              |                                 |                                 |                                 |                                 |                              |
| Boilers                               | 487                          | 58                              | 0                               | 0                               | 0                               | 545                          |
| Doors & Windows                       | 619                          | 1,480                           | 10                              | 0                               | 0                               | 2,109                        |
| Fabric Enhancement                    | 7,331                        | 10,541                          | 691                             | 25                              | 0                               | 18,588                       |
| Fabric upgrade                        | 365                          | 900                             | 35                              | 0                               | 0                               | 1,300                        |
| Fire Safety                           | 1,025                        | 927                             | 610                             | 600                             | 600                             | 3,762                        |
| M&E Upgrade                           | 3,374                        | 1,705                           | 20                              | 0                               | 0                               | 5,099                        |
| Roof & Rainwater                      | 528                          | 152                             | 0                               | 0                               | 0                               | 680                          |
| Stonework                             | 246                          | 189                             | 0                               | 0                               | 0                               | 435                          |
| Water Quality                         | 997                          | 700                             | 400                             | 400                             | 400                             | 2,897                        |
| Total for Communities and Families    | 14,972                       | 16,652                          | 1,766                           | 1,025                           | 1,000                           | 35,415                       |
|                                       |                              |                                 |                                 |                                 |                                 |                              |
| Edinburgh Integration Joint Board     |                              |                                 |                                 |                                 |                                 |                              |
| Fabric Enhancement                    | 29                           | 0                               | 0                               | 0                               | 0                               | 29                           |
| Fire Safety                           | 25                           | 36                              | 0                               | 0                               | 0                               | 61                           |
| Boilers                               | 457                          | 60                              | 0                               | 0                               | 0                               | 517                          |
| Total for Edinburgh Integration Joint | -11                          | 00                              | •                               |                                 |                                 | 607                          |
| Board                                 | 511                          | 96                              | 0                               | 0                               | 0                               | 607                          |
| Place                                 |                              |                                 |                                 |                                 |                                 |                              |
| Boilers                               | 445                          | 365                             | 0                               | 0                               | 0                               | 810                          |
| Fire Safety                           | 277                          | 182                             | 0                               | 0                               | 0                               | 459                          |
| M&E Upgrade                           | 128                          | 0                               | 0                               | 0                               | 0                               | 128                          |
| Fabric Enhancement                    | 334                          | 116                             | 0                               | 0                               | 0                               | 450                          |
| Roof & Rainwater                      | 10                           | 3                               | 0                               | 0                               | 0                               | 13                           |
| Water Quality Improv                  | 75                           | 2                               | 0                               | 0                               | 0                               | 77                           |
| Total for Place                       | 1,269                        | 668                             | 0                               | 0                               | 0                               | 1,937                        |
|                                       |                              |                                 |                                 |                                 |                                 |                              |
| <b>Resources - Corporate Property</b> |                              |                                 |                                 |                                 |                                 |                              |
| Boilers                               | 375                          | 18                              | 0                               | 0                               | 0                               | 393                          |
| Fire upgrade                          | 93                           | 96                              | 0                               | 0                               | 0                               | 189                          |
| Fabric Enhancement                    | 7                            |                                 | 0                               | 0                               | 0                               | 7                            |
| M&E Upgrade                           | 347                          | 282                             | 0                               | 0                               | 0                               | 629                          |
| Windows & Doors                       | 1                            |                                 | 0                               | 0                               | 0                               | 1                            |
| Total for Resources - Corp. Property  | 823                          | 396                             | 0                               | 0                               | 0                               | 1,219                        |
| Funding not yet allocated to projects | 0                            | 12,188                          | 28,234                          | 24,491                          | 19,450                          | 84,363                       |
| Total Asset Management Works          | 17,575                       | 30,000                          | 30,000                          | 25,516                          | 20,450                          | 123,541                      |